

5. OUTCOMES, ACTIVITIES AND KEY PERFORMANCE AREAS, March 2017

Outcome 1: Regional Plan - A current three to five-year plan that focusses on economic development of the RDA region taking into account Commonwealth, state, territory and local government plans.				
What will you do? Activities	What did we do? Outputs	How well did we do it? Quality of outputs	Did it have an impact? Value-add of outputs	
Maintain and develop a regional consultation network.	Multiple meetings and communications with DSD and other State Government agencies with regard to identification of key issues and projects to help address Whyalla's depressed economy, current and future challenges. 8x meetings in regard to: <ul style="list-style-type: none"> • Meet the Buyer event planned for May 3 • Accelerated Trades Training proposal • Engagement with Department of Defence and the defence industry. 	Provision of information regarding RDAWEP current and future plans, projects and resource requirements.	Communication is ongoing in regard to State government support for multiple projects and initiatives including: <ul style="list-style-type: none"> • continuation of implementation of Whyalla's Masterplan for Disability and Ageing; • Heavy Industry Cluster, in particular industry diversification and engagement with defence industry re opportunities for supply to Department of Defence build programs. Ongoing communication with government agencies in regard to co-funding two projects 1) Industry Supply Chain Coordinator and 2) Disability and Ageing Implementation Officer. No support for either project has been forthcoming.	
	RDAWEP Economic Development Manager presented an energy session at the 2017 RDAWEP Economic Development Forum. Hydro Tasmania (Entura) presented on pumped hydro.			
	On 7 th March, a Tumby Bay District Community Consultative Group meeting was held to receive a presentation from Lincoln Minerals about the progress of the Kookaburra Gully graphite mine.	RDAWEP provides the Chair for the TBDCCG. An update about the Mining Lease approval for the central Eyre Iron Project was also provided by Iron Road.		
	A regional network has been established that includes the following Aboriginal organisations: Yalata, Scotdesco, Koonibba, Ceduna, Aboriginal Lands Trust, and Port Lincoln. The network also includes the Transitional Accommodation Centre, Housing SA, DPMC - Ceduna, Regional Health Ceduna, Save the Children, Red Cross, Ceduna Koonibba Aboriginal Health Service, the homeland groups (Munda and Wanna Mar, Bullinda, Munda Munda Wadutjinna, Tia Tuckia, Akenta and Ikkata). Business ventures that include Walga Mining in Whyalla, and the Playford Avenue Arcade are also in the network. Both of the regions natural resource management groups are also part of the network (EPNRM and AWRM).	RDAWEP assisted the Far West Aboriginal Sporting Complex to achieve targets that include: <ul style="list-style-type: none"> • reducing their operating costs • increasing the number of people using the site by revisiting the budget to order oval lighting equipment • moving the underground irrigation forward. A meeting was held with local government to obtain approval to use re-cycled water, have the risk strategy developed and obtain EPA approval. Assistance was given to Walga Mining, Whyalla to acquit the Job Creation Grant activity. Discussed the future of the ID Tect Machines with DPMC. A further discussion is required with the Liquor Licensing Commission re Hotel Licence conditions.	The Far West Aboriginal Sporting Complex activity is moving forward. In addition, it now includes an extension and upgrade of the kitchen facility. This will also increase community use and improve income. It was not possible to go ahead with the suggestion that mobile sprinklers be used with re-cycled water as the re-cycled water is "B" class, and as such can only be used with underground irrigation. Grant acquitted.	

Outcome 1: Regional Plan			
What will you do? Activities	What did we do? Outputs	How well did we do it? Quality of outputs	Did it have an impact? Value-add of outputs
Maintain and develop a regional consultation network (Cont'd).	Phone link ups with: <ul style="list-style-type: none"> • RDAWEP's Employment and Skills Development Manager, Peter Mitchell to discuss potential training programs that have been identified in the Whyalla area. • Department of State Development Regional Manager, Tim Coote for an update on projects. 		
	Jobs First Employment Project application for Walga Mining for 5 components of Certificate II in Construction.	Application passed with DSD.	Through the training, Walga Mining has committed to take on all 12 participants as employees.
	RDAWEP is working on a Jobs First Employment Project for Ottaway Fabrication who have put in a tender for 60 wind terminals which could increase their workforce by 40 people. RDAWEP is waiting for confirmation on training numbers.		
	RDAWEP is working on a Jobs First Employment Project for Career Employment Group to deliver 5 units in retail/hospitality for 12 participants.		
	RDAWEP staff members x2 attended the Supplying to Government workshop held in Whyalla.		
	<ul style="list-style-type: none"> • Every Monday morning, the RDAWEP team participate in a meeting to discuss the working week and upcoming work and meetings. • Phone conference x2 with Tim Coote, Regional Manager, DSD regarding Jobs First Employment Project applications. • Meeting with MADEC regarding the Multi-Trades JFEP. • Attended the Whyalla Special Education Centre open day. • Meeting with Craig Dennis, General Manager, Gadaleta Steel Fabrication regarding workforce development and training needs. • Facilitated the Training, Development and Research Advisory Group meeting. • Meeting with Migelle Hiscock, Whyalla City Council to discuss actions within the Masterplan for Disability and Ageing project. 	<ul style="list-style-type: none"> • Meeting and phone conference with Alex Todd, RDAWEP and Tim Coote, DSD regarding the Multi-Trades project. • Facilitated 2x information sessions for the Multi-Trades project. • Participated in a JobActive meeting with the Department of Employment Facilitator. • Attended the Supplying to Government workshop. • With Whyalla City Council, attended a meeting with the new owners of Amaroo Lodge to discuss future use of the premises. • Meeting with the National Disability Coordination Officer from the University of South Australia. <p>Attended a Disability and Ageing Leadership Team meeting.</p>	<p>All meetings are identifying new employment and training opportunities in Whyalla as well as ensuring that RDAWEP have effective working relationships with key stakeholders in the disability and ageing sectors.</p> <p>All meetings attended are having a direct positive impact on the Disability and Ageing Masterplan project and the Industry and Skills Brokerage project.</p>

Outcome 1: Regional Plan			
What will you do? Activities	What did we do? Outputs	How well did we do it? Quality of outputs	Did it have an impact? Value-add of outputs
Document regional intelligence about key issues supported by research and data.	A capability mapping exercise is ongoing for a range of heavy industry businesses with operations in and around the Whyalla area.	A process was developed to capture detailed information about the capabilities of heavy industry businesses and their supply chains.	This project is currently on hold while work continues on other identified priorities. This project has been given a higher priority and will be progressed in early 2017.
Document regional intelligence about key issues supported by research and data (Cont'd).	RDAWEP is awaiting release of the KPMG report from the Department of State Development regarding the NDIS in our region.		
	The processing of 2014-15 EconSearch data and preparation of data packs and support documents for Council distribution was completed.	The data packs will be distributed to Councils at the June EPLGA meeting.	
	Volunteer organisation's survey is finalised.	Survey will be distributed in April.	
Distribute and promote Regional Plans.	The drafting of the <i>Regional Strategic Plan</i> in partnership with EPNRM and the EPLGA was recommenced on 30 March. The project continuity was interrupted by the need to provide grant support to applicants seeking funding from the BBRF.	The Plan is being prepared as two documents: <ul style="list-style-type: none"> • A high level strategic plan amalgamating the priorities of RDAWEP, EPNRM and EPLGA, and • A <i>Regional Analysis</i> providing the data and evidence to support the strategies. 	This will enable the Plans to be provided separately, or as a combined document – depending on the target market. The intention is to distribute the draft <i>Regional Strategic Plan</i> to the respective CEOs for value-adding and refinement by mid-April. The <i>Regional Analysis</i> will be completed when the 2016 Census data are released by the ABS in June 2017.
Maintain a database of regional stakeholders.	185 changes were made to the database in March.	At 31 March, the database listed 5,023 contacts.	

Outcome 2: Critical issues - Advice to the Government on critical issues affecting the RDA region.			
What will you do? Activities	What did we do? Outputs	How well did we do it? Quality of outputs	Did it have an impact? Value-add of outputs
Pursue an integrated, cross-agency approach to regional development.	RDAWEP attended the Eyre Peninsula Mineral and Energy Resources Community Development Taskforce meeting in Port Lincoln. Archer Exploration, Chevron and ElectraNet presented their project work across Eyre Peninsula.	RDAWEP provided an update on energy project work across EP and provided valuable input into policy discussion.	The Mineral and Energy Taskforce is a valuable platform for exchange of information about energy and minerals projects across EP.
	RDAWEP is working closely with Whyalla employers to identify potential training opportunities and employment requirements.	These conversations/meetings are important as we are linking certain requirements of employers to the Jobs First Employment Projects.	
	RDAWEP continue to work with the Whyalla City Council to ensure work being undertaken is in line with their Strategic Plan. The newly developed Strategic Plan is out for community consultation.		

Outcome 2: Critical issues			
What will you do? Activities	What did we do? Outputs	How well did we do it? Quality of outputs	Did it have an impact? Value-add of outputs
Pursue an integrated, cross-agency approach to regional development (Cont'd).	RDAWEP is working with DSD to establish employment and training projects that can assist Whyalla with new employment opportunities and also to assist companies diversify their business by upskilling their existing staff. A fortnightly meeting occurs with Tim Coote, Regional Manager, DSD.		
	Manager Regional Services, Novita Children's Services was contacted and arrangements made to meet in April.	A good discussion took place regarding the needs of children in regional and remote communities and access to NDIS services, particularly in Aboriginal communities.	
	RDAWEP held a phone meeting with Eyre Futures to discuss potential for a Work Ready program for personal carers and other manual skills, to meet the needs of NDIS participants in Ceduna.	A meeting was arranged with Eyre Futures, TAFE and RDAWEP for 3 rd April.	
Pursue opportunities for collaborative projects.	Regular communication including monthly meetings with Whyalla Chamber of Commerce.	Meetings as scheduled to discuss a range of issues.	Knowledge and understanding of WCC/RDAWEP activity, projects, collaboration on projects and initiatives.
	A second project update was prepared for the Trans Australian Railway Centenary. The update included instructions on how to travel to Ooldea, accommodation at Maralinga Village, and an overview of proposed activity during the celebratory event.	With permission from Maralinga Tjarutja, the owner of Maralinga Village, the Maralinga Tour brochure was attached as it provided detailed information on travelling the route from the Eyre Highway to Ooldea and Maralinga Village.	The ACT database for the project was updated during this process. At 31 March, 102 people and 48 vehicles had registered to attend the event.
	RDAWEP connected the three tiers of government plus the relative NGO's to develop the 'Far West Aboriginal Tourism Strategy'.	All groups are enthusiastic and are having positive input. A funding application to support value adding to the strategy has been submitted. A third workshop is planned for April to ratify changes. This workshop will include all stakeholders.	Impact to date has been that all government departments approached want to be involved in the strategy. Current indications are that the strategy will also support a number of funding applications - the Indigenous Land Corporation are keen to support joint funding that will improve or establish tourism ventures.
	RDAWEP is working with the Local Area Coordinator for the NDIA to organise and facilitate a community information session that will explain the NDIS rollout to people who live with a disability, and those families who support and care for them.	RDAWEP is continuing to work with the NDIS Local Area Coordinator to ensure we are aware of all the outstanding work being done, as well as the barriers they may be facing in our community as the rollout continues.	
	RDAWEP developed a Community Services Guide.	Developing the Community Services Guide has enabled RDAWEP to have an established working relationship with many service providers, government organisations and volunteer organisations in the community.	
	RDAWEP continue to work with the Whyalla City Council to ensure work being undertaken is in line with their existing and future Strategic Plan.		

Outcome 2: Critical issues			
What will you do? Activities	What did we do? Outputs	How well did we do it? Quality of outputs	Did it have an impact? Value-add of outputs
Engage with Local Government on regional planning and economic development.	Regular communication including monthly meetings with Whyalla Council senior management and elected members. 7x meetings.	Meetings as scheduled to discuss a range of issues.	Knowledge and understanding of WCC/RDAWEP activity, projects, collaboration on projects and initiatives has improved but requires further improvement.
	Collated and updated economic development plans and information from RDAWEP, universities and other institutions into two documents for Whyalla City Council.	Extensive documents were collated quickly to a high standard.	Documents were well received and will be used to secure funding for projects identified.
	On 6 March, RDAWEP advanced the processing of 2014-15 economic data for Whyalla to ensure that the <i>Whyalla Business Prospectus</i> included the latest data from EconSearch.	This process included the provision of additional information and clarification to Whyalla's Group Manager City Development and Delivery.	
	Discussions were held with Mayor Suter of Ceduna in relation to meeting with Ceduna Aboriginal Corporation, Far West Coast Aboriginal Corporation and local people, in relation to ownership of the parcel of land designated for the wildlife sanctuary.	Some initial enquiries have been made relating to the process of transferring the title from crown land to private ownership. Due to various prior commitments the meeting will be held in May 2017.	
	Met with the Ceduna District Council to support improvements to the Aboriginal Sporting Complex.	Followed up with council re the water management plan.	The consultants engaged have an issue with a contractual agreement with Council, this is almost sorted out.
	RDAWEP met with Whyalla City Council's Group Manager City Development and Delivery, to discuss potential tourist and other commercial related activities.	The Growth Manager agreed to work with RDAWEP on projects that will assist the growth and delivery of activities in Whyalla. A third activity is still being researched for infrastructure support that is needed.	Two projects have proposals being considered by Whyalla City Council.
	Each month, RDAWEP hold meetings with Whyalla City Council on several areas of the Masterplan for Disability and Ageing work being undertaken, ensuring the Masterplan work is in line with WCC's Strategic Plan.		
	A meeting was held with District Council of Elliston regarding expansion of the residential aged care and dementia wing at Elliston Health Services.	RDAWEP provided the Council with some alternative business partnership models to consider if Country Health SA are not able to commit to the proposed expansion.	Follow up is required with Country Health SA and other sources to obtain a rough estimate of costs for the proposed expansion.
	RDAWEP followed up on consultants for District Council of Cleve's proposed aged accommodation expansion.	Recommendations were received and compiled for DC Cleve.	DC Cleve to send out Expression of Interest tenders.

Outcome 3: Priority activities - Advice on priority activities that will drive regional economic development, on future economic opportunities and on the RDA region's comparative advantages, based on consultation and engagement with community leaders. <i>(Priority activities are those with an economic focus where the RDA takes a lead or supporting role. RDAs should identify if they are taking a lead or supporting role.</i>			
What will you do? Activities	What did we do? Outputs	How well did we do it? Quality of outputs	Did it have an impact? Value-add of outputs
Human Capital - REGIONAL PRIORITY: <i>Develop and retain a skilled workforce.</i>			
Develop sustainable employment networks.	RDAWEP is working with students from Mission Australia who are attending the New Opportunities training.		
	RDAWEP is working with Plaza Youth to assist their students with careers advice, resumes and cover letters.		
	RDAWEP have been working with local employers to identify employment and training opportunities within the disability and ageing sectors.	Four JFEP applications are being developed for Whyalla. These project applications pertain to disability, ageing, heavy industry and the retail/hospitality sectors.	
Provide career development services.	RDAWEP offers a shop front service to the community of Whyalla. They can provide services to assist people into work, to increase their hours of work, or provide advice for a career change.	RDAWEP has seen 116 participants through the CDC to date. Some participants need just 1 appointment whilst others come back for support with other job applications. RDAWEP offers support through empowering the job seeker to understand about self-marketing and meeting the needs of the employer.	22 employment outcomes have been captured so far.
Deliver targeted projects to support workforce development and participation.	<p>Prepared a proposal for accelerated vocational training project '<i>Building capability for defence and heavy industry projects through focussed vocational training and industry placement</i>'.</p> <p>Multiple meetings with DSD, TAFE, AWU local, AMWU, local and national management.</p> <p>A DSD requirement for this project was to seek endorsement of the project from relevant unions and industry associations. Although strongly supported at the local level the proposal was not supported by Australian Manufacturing Workers' Union National Coordinator - Skills, Training and Apprenticeships Policy.</p> <p>Significant changes were required to the original proposal in order to incorporate AMWU requirements.</p> <p>Finalised job and person specifications to enable engagement of a mentor (or mentors) to manage employer engagement and assist students throughout the program.</p>	<p>The proposal titled "<i>Building capability for defence industry projects through focussed vocational training and industry placement</i>" was presented and discussed at multiple Heavy Industry Cluster meetings. Key points:</p> <ul style="list-style-type: none"> • Commitment by state government will be required to fund a three year program of focused heavy industry skills training. • The project requires that students be fully funded for their two years of training. Up to 30 students selected each year over a 3 year period. • The program needs to be developed and delivered in Whyalla by TAFESA in collaboration with Defence SA, Defence Teaming Centre and local industry. • Year one involves multi-skill, pre-vocation training and general trade training. • Students would be streamed and do the second year of their trade training. • Industry placement would be negotiated with local industry. • At the end of the second year students would effectively have knowledge and skills equivalent to a third year apprentice and would be at no cost to employers until this stage. 	<p>The heavy industry group are highly supportive of the project and will provide support via supervised work placements for students during their practical program.</p> <p>DSD advised to incorporate changes into a Jobs First Employment Project application. The application was submitted for assessment on 15 February. RDAWEP were advised by DSD that the project did not meet criteria for a Jobs First application and would not be funded. The application was subsequently withdrawn. TAFESA are in direct negotiation with DSD to have the project internally funded.</p> <p>Some additional modifications to the project were required including withdrawal of the student mentoring/support component.</p> <p>A modified Jobs First Employment Project application may be developed for the mentoring component in the second half of 2017.</p> <p>Program, student progress and industry engagement is to be monitored by a steering committee representing industry, RDAWEP, TAFE and DSD.</p>

Outcome 3: Priority activities			
What will you do? Activities	What did we do? Outputs	How well did we do it? Quality of outputs	Did it have an impact? Value-add of outputs
Deliver targeted projects to support workforce development and participation (Cont'd).	CDC is contacting Whyalla employers to ascertain how RDAWEP, through DSD can assist with training requirements for new workers.	One Jobs First Employment Project has been approved and another 3 applications are being developed.	
	RDAWEP is working with DSD to finalise a project for a fully funded Certificate III in Individual Support (Disability) training program. RDAWEP will be pursuing some funding through DSD to ensure that there is a qualified mentor placed within this project to ensure success.	RDAWEP developed the funding proposal for this training project and DSD has given approval for the project to be undertaken. Accredited training has been approved, but not the funding for on-going support for the students.	
Sustainable Communities and Population Growth: Economic - REGIONAL PRIORITY: <i>Build the capacity of the community to grow the regional economy.</i>			
Increase Aboriginal participation in the labour force.	RDAWEP is taking a lead role in developing the 'Far West Aboriginal Tourism Strategy'. One of the aims of the strategy is to increase Aboriginal participation in the labour force.	A draft tourism strategy document, with the changes that were recommended in the December workshop, was sent to all far west Aboriginal organisations and the ALT for the April workshop. Support continues to be provided from a wide range of agencies.	
	RDAWEP is developing two skills upgrade and/or training programs that will assist Aboriginal employees to be employed directly in the Ceduna Town Accommodation Centre. The program is being developed.	The Regional Housing SA Manager is now working directly with RDAWEP's Employment and Skills Development Manager to develop the training program. Ceduna Town Accommodation Centre is also restructuring staff and will want supervisor training included. A draft of recommended training modules is being reviewed by the Regional Manager, and the Town Accommodation Manager.	
	As part of the Service Reform in Ceduna, Ceduna Aboriginal Corporation are purchasing a 23 seater bus. RDAWEP is examining the possibility of funding the bus driver's licence accreditation for five drivers.	The 23 seater bus has been purchased, CAC are identifying which participants will be most suitable for training to obtain the appropriate licence.	
	Kriston Thompson, DSD referred 2 of his clients who need their resumes updating.	One of the clients attended an appointment and his resume was updated.	
	Aboriginal people will have dedicated placement priority in the Certificate III in Individual Support (Disability) funded training program.		

Outcome 3: Priority activities			
What will you do? Activities	What did we do? Outputs	How well did we do it? Quality of outputs	Did it have an impact? Value-add of outputs
Pursue solutions to improve small businesses innovation, skills development and viability.	A collaborative project proposal is being developed with RESA to establish a regional defence industry innovation and training hub. The project would target local and regional SME aiming to enter the defence industry supply chain.	Potential activities include: <ul style="list-style-type: none"> • Development of a local and interactive business portal including an electronic database of local companies and capabilities. • Development of mechanisms for companies with projects in the region to buy local. • Link to projects and shutdown schedules. • Link to workforce skills. • Appointment of a defence industry expert to undertake an audit of defence capability, analyse gaps, and develop and deliver a tailored program to bridge gaps. New resources for the project would be based in Whyalla to work with businesses across the Upper Spencer Gulf region and develop linkages with TAFE SA and UniSA.	Communication and project development is ongoing. The project will require commitment and buy-in from local industry, with some cost to industry. It also requires a State Government sponsor/advocate, which may be Ministers Maher and/or Brock.
	The Far West Aboriginal Tourism strategy has a specific objective of improving the capacity of the operators and the employees.	Funding has been approved from DPMC (\$80,000.00) to assist with the finalisation of the Far West Aboriginal Tourism Strategy, and also to assist with upgrading existing business plans for organisations, to assist with additional development of tourist ventures. RDAWEP is in negotiation with DPMC in relation to the terms of the funding agreement.	Obtained in principal approval for support funding.
	RDAWEP is reviewing and undertaking research to assist potential applicants to purchase the lease of the Whyalla Fauna Park.	A review of the current lease (which has expired) and discussions with potential applicants indicates that only long term leases with renewals will be of interest.	
	RDAWEP met with six potential new business start-ups in Whyalla. The new businesses are varied and include health, hospitality, fitness, event management and entertainment.	RDAWEP provided assistance to develop business plans with follow up meetings to complete them.	Two of the enquiries were looking for financial assistance, all are still works in progress.
	Through the Industry and Skills Brokerage Role, RDAWEP has identified projects that must be undertaken in order to improve the number of Support Workers required in the disability sector.	Employers that the brokerage role has been working with include; Bedford Phoenix, Caring Choice, Whyalla Aged Care, Community Support Incorporated, Disability SA, YMCA and Orana.	

Outcome 3: Priority activities			
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Sustainable Communities and Population Growth: Environmental - REGIONAL PRIORITY: <i>Consider the environment when planning regional development.</i>			
Participate on the Eyre Peninsula Integrated Climate Change Agreement (EPICCA) Committee.			
Liaise with relevant agencies about solutions to address environmental issues.			
Pursue solutions to provide sustainable and abundant supplies of energy and quality water.	Meeting with DEWNR's Urban Water, Economics and Water Security Group towards collating up to date information to feed into water demand modelling for Eyre Peninsula.	Up to date desalination plant and ground water volumes were sourced from industry groups across Eyre Peninsula for DEWNR.	The data was valuable and will contribute to a robust water demand model.
	Meeting with Economic Development Board and electricity contractors to discuss the latest developments in pumped hydro energy storage.	RDAWEP organised for the proponents of Australia's only pumped hydro project, Hydro Tasmania's Entura, to attend and provide a comprehensive overview of pumped hydro.	Pumped hydro projects across Australia are gaining traction and this type of early information sharing places Eyre Peninsula well going forward.
	Meeting in Adelaide to tour Osmoflow (global desalination and wastewater treatment company) headquarters and discuss Eyre Peninsula's water needs with their Business Development Manager.	Onsite tour and face to face meeting allowed time to fully exchange information and ideas.	Osmoflow subsequently provided information regarding water volumes across their major EP projects. RDAWEP introduced a wave energy company to them for a possible partnership approach.
	Met with an Australian/Canadian wave energy company to get an update on engineering research for their wave energy systems.	RDAWEP continues to support a wave energy trial on Eyre Peninsula.	RDAWEP introduced a wave energy and desalination company for a possible water desalination joint project.
	Department of State Development's Director of Energy Markets was invited to Port Lincoln to tour sites for a proposed electricity smart mini grid project.	The tour consisted of site visits, presentations and networking with all stakeholders.	Valuable insights were gained into the State Government's energy direction and programs to encourage electricity auditing and investment.
	Meetings with project proponents and stakeholders of a proposed electricity smart mini grid in Port Lincoln are continuing.	Updates with SAPN are regularly provided back to the group.	Stakeholders are keen to proceed and have formally expressed interest to be part of the project.
	Negotiations started with Wudinna District Council to broker and mediate a fair and equitable lease deal for a possible solar battery farm.	All parties met and negotiated lease terms.	Lease has been signed for two solar battery farms.
	Negotiations continue, to finalise funding from the Stormwater Management Authority (SMA) for stormwater consultant's Water Proofing Port Lincoln report.		Agreement has been reached and SMA will transfer funds to Port Lincoln City Council.

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Pursue solutions to provide sustainable and abundant supplies of energy and quality water (Cont'd).	RDAWEP has been appointed as the central point of contact for ESCOSA's ' <i>Inquiry into reliability and quality of electricity supply on the Eyre Peninsula</i> '.	Updates sent to and from EP Mayors and CEs, and ESCOSA.	Information is being shared, possible sites for SAPN voltage monitoring are being investigated.
	RDAWEP co-ordinated an energy solutions group to an Aboriginal organisation to discuss use of land near a power substation for solar energy provision.	Terms of agreement in principle have been developed. The power organisation is negotiating terms with power networks (this appears to have problems).	The proposal has met with an unexpected additional cost from the power carrier.
Support the development of waste management initiatives.			
Support improved environmental infrastructure.			
Sustainable Communities and Population Growth: Social - REGIONAL PRIORITY: <i>Support development of social and community infrastructure and services to enhance liveability.</i>			
Support improved social and community infrastructure.	RDAWEP is collaborating with Whyalla Council on a project to improve sporting facilities through development of a multi-sport precinct in the city, including Bennett oval. In early February, RDAWEP participated in a planning workshop run by consultant Mark Band from Oneighty Sport and Leisure Solutions.	Planning and engagement commenced with an information session and survey distributed to sporting clubs and the local community.	Communication is ongoing. An initial draft report and concept plan is expected to be received from the consultant during April.
	Meeting with Optus's Strategic Account Manager to discuss the Optus network across EP and resilience during blackouts.		Optus will continue to keep RDAWEP up to date on network scope.
	RDAWEP met with Eyre Peninsula Football Zone management to discuss the process to undertake planning and subsequent recommendation for the future of Football on Eyre Peninsula.	RDAWEP developed a survey form to be completed by the football clubs and leagues to be used as a tool for future recommendations.	
Support improved educational infrastructure.	A monthly meeting has been scheduled with UniSA Regional Manager and TAFE SA Regional Manager for the purpose of sharing intelligence and fostering collaboration.		Opportunities to develop formal links with the Heavy Industry Cluster and other projects are ongoing. TAFE SA is working closely with RDAWEP to develop and support the Accelerated Trades Training program.
	RDAWEP facilitated a formal meeting with shipbuilder Navantia, TAFE SA and UniSA.	The meeting included discussion about a range of current and future workforce training and skills development initiatives that could be developed and delivered in Whyalla.	
	RDAWEP has been collaborating with TAFE SA to ensure that training opportunities are in line with employment opportunities that will be available in Whyalla.		

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Address health, aged and child care services and infrastructure in regional planning.	Work on specific actions of Whyalla's Masterplan for Disability and Ageing has been ongoing. A formal proposal and request for co-funding support with 3 year budget was prepared and sent to Whyalla Council and DSD. A comprehensive report on the project including outcomes from the project and future plans was prepared and submitted to Whyalla Council and DSD in October 2016. This was prepared to support formal requests for co-funding.	Work to progress and complete specific actions is ongoing with a focus on 12 priority actions which have been identified by the leadership group.	Implementation work is ongoing with limited resources. Communications with Whyalla Council and DSD in regard to funding is ongoing. Response to funding requests not yet received. Informal advice from DSD is that no State Government co-funding would be forthcoming for this position.
	RDAWEP facilitated a meeting between Whyalla Council and Whyalla Aged Care senior management in regard to a proposal for establishment of a retirement living village in Whyalla.		In principle support for the project was expressed by Council management with an undertaking to maintain communication on this issue and to not separately progress competing plans. Communication is ongoing.
	Contributed to training, research and development subcommittee meeting regarding R&D opportunities for Whyalla, Australian Research Council and Linkage grants, and industry placements for students.		Communication is ongoing.
	RDAWEP is organising an NDIS workshop with staff, Aboriginal community leaders, NDIA SA Engagement Team, Department of State Development, Office for the Health and Community Services Complaints Commissioner and Aboriginal Health Council of SA.	To date RDAWEP has received a high level of interest from the presenting organisations to participate. Invitations are to be sent out to the Aboriginal leadership group and Aboriginal health services in the region.	The workshop will be held in April. Outcomes will be evaluated on completion of the workshop.
Support coastal development planning initiatives.	RDAWEP contributed to the final review of the Whyalla Northern Coastline Masterplan and attended the final presentation by consultants who had developed the plan.		The final plan will be submitted to Whyalla Council for endorsement.
Access to International, National and Regional Markets - REGIONAL PRIORITY: <i>Promote investment to develop strategic infrastructure and foster globally competitive business.</i>			
Assist investment attraction.	RDAWEP hosted a visit to Whyalla by shipbuilder Navantia who are one of three final bidders for the SEA5000 Future Frigate Naval Build project.	RDAWEP facilitated meetings with 8 local businesses to discuss and investigate opportunities and requirements of Navantia to join their global supply chain.	
	RDAWEP facilitated a meeting with a proponent of a large renewable energy project and a group of local businesses. The aim was to ensure Whyalla's local supply chain could bid and win work from the project.		A collaborative proposal based on the use of local suppliers was prepared by a local business consortium. Members travelled to Brisbane to present the proposal to proponent procurement/senior management team. Communication is ongoing.
Support utility and transport infrastructure development.			

Outcome 3: Priority activities			
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Pursue the development of competitive grain supply chain infrastructure.			
Pursue the development of port infrastructure, including containerisation options.			
Support export development initiatives.	RDAWEP hosted the Australian High Commissioner, Port Louis (Mauritius) on a tour of Coffin Bay Oysters and Yumbah Aquaculture abalone farm.	Time was taken to organise a boat tour to oyster leases, sorting shed and AQUIS standard export facilities. Stakeholders involved in networking included aquaculture managers, and international chefs who use Port Lincoln seafood.	Valuable insights were gained into international export markets and Port Lincoln marketed products. Strong connections were established.
Comparative Advantage and Regional Competitiveness - REGIONAL PRIORITY: <i>Strengthen, foster and promote the region's business and product diversity.</i>			
Provide strategic direction for provincial brand marketing, product development and new markets by food industry stakeholders.	The EP Brand Marketing Plan was developed to provide strategic direction.	The plan was completed in 2015/16. Annual budget allocated for implementation.	This activity is ongoing.
Provide strategic direction for destination, brand and infrastructure development by tourism stakeholders.	The "Far West Aboriginal Tourism Strategy" is currently being developed. The aim of the strategy is to assist current and new Aboriginal tourism ventures to operate sustainable activities that support employment, and to change the Far West from being a drive through region to a destination that will increase the length of stays by 2 – 3 days or more.	The February workshop was most successful with robust discussions in relation to the strategies content. The next and last workshop is intended for April. At this workshop the brand and slogan will be discussed.	
	The Eyre Peninsula Brand Program marketing plan was developed and implemented. Create and distribute content for Social Media applications in order to grow social media reach.	Share the regular creation and distribution of content to meet target market needs. <ul style="list-style-type: none"> Eyre Peninsula Instagram audience grew by 7.5% to 4,111 followers. Eyre Peninsula Australia's Seafood Frontier Facebook audience grew by 2.3% to 4,427 followers. RDAWEP Facebook audience grew by 5.1% to 394. Eyrepeninsula.com increased page views by 3.1% to 9,119. Seafoodfrontier.com.au increased page views by 13.6% to 3,664. Nullarbor (digital version) increased page views by 16.9% to 23,068. 	This is an ongoing activity because the use of social media needs to be carefully monitored on a regular basis.

Outcome 3: Priority activities			
What will you do? Activities	What did we do? Outputs	How well did we do it? Quality of outputs	Did it have an impact? Value-add of outputs
Improve the collection and use of meaningful tourism data.	The Far West Aboriginal Tourism Strategy will recommend that all Aboriginal tourism ventures have provision for collection of data.		
Comparative Advantage and Regional Competitiveness - REGIONAL PRIORITY: <i>Strengthen, foster and promote the region's business and product diversity.</i>			
Support the development of the agricultural industry.			
Support the development of the manufacturing industry.	<p>RDAWEP facilitated and hosted a visit to Whyalla by shipbuilder Navantia who are one of three final bidders for the SEA5000 Future Frigate Naval Build project.</p> <p>RDAWEP facilitated meetings with 8 local businesses to discuss and investigate opportunities and Navantia's requirements to join their global supply chain.</p> <p>An additional meeting was held with Whyalla Mayor and Council CEO.</p> <p>Navantia provided a presentation about their shipbuilding program, supply chain and opportunities to a group of local businesses. Representatives of CDIC and Defence Teaming Centre provided information about their organisations and programs.</p>	Attendees: Navantia Australia's SEA 5000 Program Director, Donato Martínez Pérez de Rojas; Navantia Supply Chain Manager, Greg Keen, accompanied by CDIC Business Advisor, Audra McCarthy Defence Teaming Centre, Sarah Taylor.	<p>Key messages:</p> <ul style="list-style-type: none"> • It is important to determine if it is possible for Whyalla businesses to collaborate to build block modules in Whyalla. • It is important to work seamlessly with others and be flexible. • Ships are complex and need a lot of integration, with information systems that talk to each other. • Navantia are looking to build Australian supplier numbers. • Looking for innovative companies. • The companies may not have the required capability today, but need to show a plan to develop over time. • The Federal Government Naval Ship building program will provide very long term opportunities for suppliers as the construction and through life support program is scheduled to last (and provide work) for approximately 50 years.
	<p>RDAWEP facilitated a visit to Whyalla by Centre for Defence Industry Capability (CDIC) senior management. Meetings were facilitated with 6 local businesses and UniSA.</p> <p>Attendees: Co-Chair, Paul Johnson, and CDIC General Manager Andrew Garth, GM Arrium Steelworks Theuns Victor.</p>	<p>Key messages:</p> <ul style="list-style-type: none"> • It is possible for Australian SME to supply the defence industry. Great successes have been achieved in other build and sustainment programs. • It is essential for businesses to commit time and resources, and be prepared to change. • Attitude is very important, businesses must have and promote a "can do" attitude, and must be pro-active in promoting that Whyalla businesses can do this and this is how they can help/benefit the customer. • Companies need desire plus intent to supply the defence industry. This must be matched by action. 	<p>Key messages (cont'd):</p> <ul style="list-style-type: none"> • Collaboration is important and may be a key differentiator for Whyalla/regional suppliers. • A defence specific consortium may need to be developed. • It is critical to develop personal relationships with defence industry companies who may be either a customer or a collaborator. • Whyalla companies must be prepared to travel to attend industry information days i.e. presentations by Damen, Navantia, DCNS etc.

Outcome 3: Priority activities			
What will you do? Activities	What did we do? Outputs	How well did we do it? Quality of outputs	Did it have an impact? Value-add of outputs
Support the development of the manufacturing industry (Cont'd).	A project to enable commercial access to Ultra High Speed Broadband via UniSA's AARNet network is ongoing. The project will connect Whyalla businesses to the very high speed optic fibre network. Access and availability of this network will be critical for businesses in Whyalla to access future defence and other project supply chains.	This project has been identified as a priority for the Heavy Industry Cluster as a means to increase access to manufacturing/heavy industry projects which increasingly rely on data rich IT systems. RDAWEP has facilitated a regular meeting with representatives from industry, Whyalla Council, UniSA and Whyalla Chamber of Commerce to progress the concept of commercial access to AARNet in Whyalla. A survey of businesses was undertaken and reviewed. Vocus Communications manage the AARNet optic fibre network Australia wide. The company own infrastructure in Whyalla with access to the existing optic fibre network.	Communications with a commercial service provider, DSD and other stakeholders is ongoing to progress this project. The concept mirrors the State Government's 'Gig City' project which joins multiple commercial precincts in northern Adelaide with access to very high speed broadband. Plans are in place to provide commercial access in Whyalla with connections expected to commence in early 2017. Site visits and meetings were arranged for Vocus Communications with 5 large users and potential commercial customers during February 2017. Quotes for connection and operation to be provided by Vocus Communications.
	A subgroup of the Heavy Industry Cluster has been established to investigate formal collaboration and collective bidding, to determine if/how this issue can be progressed, and the next steps.		Specific opportunities continue to be investigated.
	RDAWEP provided initial planning and feasibility to a partnership that have a manufacturing venture planned for Port Lincoln. The venture will assist the fishing and aquaculture industry.	In depth planning is being undertaken. Initial feasibility indicated that power may be an issue. Feasibility is still being undertaken by the group.	
Support the development of the mining industry.	Communication with Mining Equipment, Technology and Services (METS) Industry Growth Centre to investigate programs and grant funding opportunities.		Discussions were held in regard to industry clusters and potential grant funding opportunities. Communications are ongoing.
	RDAWEP held individual meetings with 3 local mining industry supply chain businesses. Information and contacts were provided regarding regional projects.		
	Meeting with Iron Road to discuss energy solutions for the CEIP and to introduce Entura, part of Hydro Tasmania.	Discussions were wide ranging on energy solutions including pumped hydro across EP.	Some interesting solutions not previously thought of, emerged after the meeting and are being followed up.
	Cape Hardy Port expression of interest document was translated into Mandarin.	Brochure passed quality controls.	RDAWEP used the translated brochure widely during China visit. Subsequent expressions of interest were received from Chinese companies.
	Spoke to Renascor Resources about power solutions.	Introduced Renascor and SAPN to begin process of power negotiations.	Renascor and SAPN are talking to find the best solution for the mine.

Outcome 3: Priority activities			
What will you do? Activities	What did we do? Outputs	How well did we do it? Quality of outputs	Did it have an impact? Value-add of outputs
Support the development of the mining industry (Cont'd).	An Eyre Peninsula Minerals and Energy Taskforce meeting was held on 7 March. Two RDAWEP staff members attended.	The meeting included presentations from: <ul style="list-style-type: none"> • Chevron Australia, about oil and gas exploration in the Great Australian Bight. • Archer Exploration about progress of the Campoona graphite mine near Cleve. • Electranet, about options to upgrade the Eyre Peninsula power transmission network. • Bowmans Intermodal, about rail freight and a new freight hub at Roopena, between Whyalla and Port Augusta. • RESA, about employment trends in the resources sector. • Ass. Professor Haydon Manning from Flinders University about political trends and options. 	
Support the development of renewable energy projects.			
Increase Aboriginal participation in business enterprises.	RDAWEP is currently assisting two potential Aboriginal businesses with plans to commence in commercial ventures. One a lawn mowing and landscaping business, the other a craft/manufacturing venture. RDAWEP developed a share farming agreement for an Aboriginal homeland group, and is negotiating an improved agreement for another group.	Business plans have been written with one applicant applying for funding support from the Far West Native Title Corporation. Application for support funding has been developed and submitted to the FWCAC. The lawn mowing business is on hold. The share farming agreement for the homeland has been completed.	The craft/manufacturing venture has had funding support approved by Far West Coast Aboriginal Corporation.

Outcome 4: Project proposals – Assistance to local community stakeholders in order for them to develop project proposals; and referral of stakeholders to appropriate public and/or private funding sources - including the \$1 billion National Stronger Regions Fund.			
What will you do? Activities	What did we do? Outputs	How well did we do it? Quality of outputs	Did it have an impact? Value-add of outputs
Support stakeholders to access government programs through assistance with business cases and grant applications.	Assistance was provided to Big Swamp Community Centre Inc. with an application and support documents for grant funding from the BBRF Community Investments Stream for the development of the Big Swamp Community Centre.	Assistance included the wording for the grant application and merit criteria, and preparation of a Business Case and Project Management Plan and other optional documents to support the grant application. RDAWEP reviewed and resolved several issues with the project budget as part of this process.	The documents were submitted to BSCC on 27 March for lodgement to the BBRF by 31 March. BSCC submitted the application on 29 March. The outcome may not be known until July.
	An RDAWEP support letter for the Kimba Community and Economic Development Strategy was prepared on 27 March.	The letter was to support the DC Kimba grant application to the BBRF Community Investments Stream, but was designed as a generic document for use with other grant funding programs.	

Outcome 4: Project proposals			
What will you do? Activities	What did we do? Outputs	How well did we do it? Quality of outputs	Did it have an impact? Value-add of outputs
Support stakeholders to access government programs through assistance with business cases and grant applications (Cont'd).	A feedback letter about the BBRF process and guidelines was prepared to inform Rowan Ramsey MP about the difficulties encountered by RDAWEP when assisting applicants with grant applications.	RDAWEP experienced several issues with the BBRF. These included time pressures caused by changes to the project budget format and the late release of the grant application form by DIIS, and the need to prepare a business case and project management plan for projects valued at less than \$20,000. The letter was prepared to encourage future program improvements to the BBRF.	

Outcome 5: Promote Australian Government Programs - Increased awareness of Australian Government programs in the RDA's region.			
What will you do? Activities	What did we do? Outputs	How well did we do it? Quality of outputs	Did it have an impact? Value-add of outputs
Provide information about government programs to stakeholders.	RDAWEP has become a member of the Defence Teaming Centre.	Defence industry information including grant programs and DTC communications is regularly circulated to approximately 60 Whyalla and regional businesses that have expressed interest in supply to the Department of Defence and the defence industry.	
	RDAWEP has been communicating with local businesses to inform them of the newly established Industry and Skills Brokerage Role in Whyalla, and the Jobs First Employment Project guidelines.	To date 74 local employers have been contacted and four JFEP applications submitted.	
	RDAWEP communicates with the Whyalla Chamber of Commerce on work being undertaken on a local level.		
	Arranged and hosted presentations on NDIS and Aged Care at the RDAWEP Economic Development Forum.	Presenters included National Disability Services, Department of State Development, Matthew Flinders Care Services and RDAWEP staff.	Feedback from attendees following the forum demonstrated a level of need for RDAWEP to play a key support role in the NDIS rollout.

Outcome 6: Continuous Improvement - improved operational practices to enhance RDA capacity.			
What will you do? Activities	What did we do? Outputs	How well did we do it? Quality of outputs	Did it have an impact? Value-add of outputs
Comply with legislative, contractual and reporting requirements.	Complied with commonwealth and state taxation requirements.	All requirements met on time.	
Review and refine policies, procedures, planning and reporting documents.	KPI's for the Disability and Ageing project have been set for 2017. All KPI's are in line with community consultation, the work that was undertaken in 2016 and the Whyalla City Council Strategic Plan.		

Outcome 6: Continuous Improvement			
What will you do? Activities	What did we do? Outputs	How well did we do it? Quality of outputs	Did it have an impact? Value-add of outputs
Develop marketing, communications and media plans.	The Corporate Marketing Plan was developed to provide strategic direction.	The plan was completed in 2015/16. Annual budget allocated for implementation.	This activity is ongoing.
	RDAWEP Media Gallery upgrade.	Uploading and tagging of images.	This activity is on hold.
	Create a Career Development Centre (CDC) brochure for CDC promotion. It will also promote Career Development Services.	Two designs have been received from Momentum for approval.	This activity is ongoing.
	Corporate website - rdawep.org.au	The website received 5,128 page visits in March. A decrease of 23% from February.	This is an ongoing activity because the use of the website needs to be monitored on a regular basis.
	Create and distribute content for social media applications in order to grow reach.	Share the regular creation and distribution of content to meet target market needs. <ul style="list-style-type: none"> Eyre Peninsula Instagram audience grew by 7.5% to 4,111 followers. Eyre Peninsula Australia's Seafood Frontier Facebook audience grew by 2.3% to 4,427 followers. RDAWEP Facebook audience grew by 5.1% to 394. Eyrepeninsula.com increased page views by 3.1% to 9,119. Seafoodfrontier.com.au increased page views by 13.6% to 3,664. Nullarbor (digital version) increased page views by 16.9% to 23,068. 	This is an ongoing activity because the use of social media needs to be carefully monitored on a regular basis.
	Create and distribute content via email marketing system (MailChimp) in order to meet target market needs.	3 campaigns were emailed in March. Sent to 806 subscribers. 31.4% average open rate 1.53% average click rate.	This is an ongoing activity because the use of email marketing campaigns needs to be monitored on a regular basis.
	The EP Brand Plan was developed to provide strategic direction. This included: <ul style="list-style-type: none"> Maintain and develop EP Brand program's digital footage by effectively managing its social media and email marketing digital assets. Maintain and distribute existing Eyre Peninsula branded printed collateral - e.g. The Adventure Culinary Guide and the Seafood User Guide. 	The plan was completed in 2015/16. Annual budget allocated for implementation. <ul style="list-style-type: none"> New content was created and distributed to meet target market needs. New content was created to promote the brand program in the monthly RDAWEP newsletter. 	The RDAWEP Regional Newsletter for March was distributed on 9 th March 2017. Sent to 2806 recipients. 32.73% open rate. 6.28% click rate.
	A marketing/event campaign was developed to support RDAWEP's Economic Development Forum, scheduled for 1 March 2017 to maximise attendance.	Marketing campaign included: <ul style="list-style-type: none"> Design and distribution of a promotional flyer Email marketing campaign (MailChimp) RDAWEP newsletter article Website page developed Advertisement in regional newspapers. 	Over 80 people attended the RDAWEP Economic Development Forum. This is the highest attendance to date.

Outcome 6: Continuous Improvement			
What will you do? Activities	What did we do? Outputs	How well did we do it? Quality of outputs	Did it have an impact? Value-add of outputs
Improve financial and IT systems.	System development and improvement is an ongoing activity.		
Implement best practice HR initiatives.	Staff contract renewals are progressing per calendar setup.		